

Collaborative Leadership Bibliography

Fundamental Concepts

Collaborative Leadership and Health: A Review of the Literature. Turning Point National Office, University of Washington, January 2002.

Collaboration and the Turning Point Initiative: Proceedings of a Conference on Leadership Development Held at the University of Denver, April 6, 2001.

Bolman, L. and Deal, T. *Reframing Organizations: Artistry, Choice and Leadership.* San Francisco: Jossey-Bass, 1997.

Chrislip, D. *The Collaborative Leadership Fieldbook.* San Francisco: Jossey-Bass, 2002.

Chrislip, D. and Larson, C. *Collaborative Leadership.* San Francisco: Jossey-Bass, 1994.

Chrislip, D.D. and Flowers, J. (2001) *The Change Project: David Chrislip. Collaboration: The New Leadership. A conversation between David Chrislip and Joe Flowers.*

Fulmer, R. and Wagner, S. Leadership lessons from the best. *Training and Development*, 53, 28-33. 1999.

Knowles, M.S. *The Adult Learner.* Houston: Gulf Publishing Co. 1990. Heifetz, R. and Linsky, M. *Leadership on the Line.* Harvard Business School Press, 2002.

Kouzes, J. and Posner, B. *The Leadership Challenge.* San Francisco: Jossey-Bass. 1995

Kouzes, J. and Posner, B. *The Leadership Challenge Planner.* San Francisco: Jossey-Bass. 2000.

Lasker, R. and Weiss, E. Broadening Participation in Community Problem Solving: A Multidisciplinary Model to Support Collaborative Practice and Research. *J. of Urban Health: Bulletin of the New York Academy*, vol. 80, No. 1, March 2003.

Northouse, P.G. *Leadership: Theory and Practice.* Sage Publications. Thousand Oaks, Ca. 1997.

Senge, P. *The Fifth Discipline.* New York: Doubleday. 1990

Senge, P. *The Fifth Discipline Fieldbook.* New York: Doubleday, 1994.

Sorenson, T. and Epps, R. Leadership and Local Development: Dimensions of Leadership in Four Central Queensland Towns. *Journal of Rural Studies.* 1996. 12(2) 113-125.

Winer, M. and Ray, K. *Collaboration Handbook: Creating, Sustaining, and Enjoying the Journey.* Amerst H. Wilder Foundation. 1994.

Assessing the Environment

Larson, C., Christian, A., Olson, L., Hicks, D., and Sweeney, C. *Colorado Healthy Communities Initiative: Ten Years Later*. Colorado Trust, September, 2002.

Senge, P. (ed.), Kleiner, A. (ed.), Roberts, C., Ross, R., and Smith, S. *The Fifth Discipline Fieldbook*. (Chapter 2, Systems Thinking). Doubleday, 1994.

Systems Thinking. Management Assistance Program for Nonprofits, Minneapolis, Minnesota.

Assessing Community Needs and Resources, Community Toolbox.

Ayre, D., Clough, G., and Norris, T. *Facilitating Community Change*. Grove Consultants International, 2000. <http://www.grove.com>, or 800-561-2500.

Indicators to Help with Capacity Building in Health Promotion. Australian Centre for Health Promotion.

Kretzmann, J. and McKnight, J. *Building Communities from the Inside Out: A Path Toward Finding and Mobilizing a Community's Assets*. ACTA Publications, 1993. Ordering information: 800-397-2282.

Norris, T. and Atkisson, A. *The Community Indicators Handbook*. Redefining Progress, 1997. Ordering information: info@rprogress.org or (510) 444-3041.

Oakley, E. *Enlightened Leadership*. (Chapter 6), Fireside Books, 1994.

Understanding Your Community, Communitybuilders.nsw

The Wilder Collaboration Factors Inventory, Amherst H. Wilder Foundation.

Building Trust and Safety

Ayre, D., Clough, G., and Norris, T. *Facilitating Community Change*. Grove Consultants International, 2000. 800-561-2500.

Kretzmann, J. and McKnight, J. *Building Communities from the Inside Out: A Path Toward Finding and Mobilizing a Community's Assets*. ACTA Publications, 1993. Ordering information: 800-397-2282.

Larson, C. and LaFasto, F. *Teamwork: What Must Go Right, What Can Go Wrong*, Chapter 6: Collaborative Climate. Sage Publishers, 1989.

Putnam, R. *Bowling Alone: The Collapse and Revival of American Community*. Simon & Shuster, 2000.

Zand, D. *The Leadership Triad: Knowledge, Trust, and Power*. Oxford University Press, 1997.
Creating Clarity

Creating Clarity

Alexander, J., et al. *Leadership in a Collaborative Community Health Partnership*, unpublished manuscript. (Contact Dr. Alexander at jalexand@sph.umich.edu)

Ayre, D., et al. *Facilitating Community Change*. Community Initiatives and Grove Consultants International: San Francisco, 2000. Ordering information: 1-800-49GROVE.

Ciampa, D. and Watkins, M. *Right from the Start*, Harvard Business School Press: Boston, 1999.

Larson, C. and LaFasto, F. *Team Work: What Must Go Right, What Can Go Wrong*, Chapter 2. Newbury Park, CA: Sage Publications, 1989.

The Community Visioning and Strategic Planning Handbook. National Civic League Press, Denver, 2000.

Developing People

ASTD. *Learning Communities*. Background information on 360-degree feedback

Brounstein, M. *Coaching and Mentoring for Dummies*. IDG Books Worldwide, Inc., 2000.

Darraugh, B. *Coaching and Feedback*. Info-Line (Issue 9006), ASTD, 1997.

Kaye, B., and Scheef, D. *Mentoring*. Info-line (Issue 0004), ASTD, 2000.

Kouzes, J and Posner, B. *The Leadership Challenge, The Leadership Practices Inventory (LPI) Appendix*. San Francisco: Jossey-Bass, 1995

Senge, P., et al. *The Fifth Discipline Fieldbook* (Chapter 5 Mental Models). New York: Doubleday, 1994.

Shaver, W. *How to Build and Use a 360-Degree Feedback System*. Info-line (Issue 9508), ASTD, 1998.

Shea, G. *Mentoring: How to Develop Successful Mentor Behaviors* (Revised edition). Menlo Park, CA: Crisp Learning, 1997.

Sharing Power and Influence

Bolman, L. and Deal, T. *Reframing Organizations: Artistry, Choice and Leadership* (Chapter 9: Power, Conflict, and Coalitions). 2nd Edition, San Francisco: Jossey-Bass, 1997.

Minkler, M. (ed.). *Community Organizing and Community Building for Health*. New Brunswick, NJ: Rutgers University Press, 1997. Pearce, C and Conger, J. *Shared Leadership: Reframing the How's and Why's of Leadership*. Thousand Oaks, CA: Sage Publications, 2003.

Schell, J. *The Unconquerable World: Power, Nonviolence, and the Will of the People*, (Chapter 8, Cooperative Power). New York: Metropolitan Books, 2003.

Self-Reflection

Giesen, G. *Creating Authenticity: Meaningful Questions for the Minds and Souls of Today's Leaders*. GGA, Inc., 2002. Ordering information: 303-346-0183

Goleman, D., Boyatzis, R., and McKee, A. *Primal Leadership: Realizing the Power of Emotional Intelligence*. Harvard Business School Press, 2002.

Jaworski, J. and Scharmer, O. *Leadership in the New Economy: Seeing and Actualizing Emerging Futures*. Working Paper, Society for Organizational Learning, May 2000. .

Oakley, E. and Krug, D. *Enlightened Leadership*. Stone Tree Publishing, 1992.